

EXHIBIT 31

Message

From: Aaron Kapito [akapito@politanmgmt.com]
Sent: 10/19/2023 7:13:49 PM
To: Ryan Driscoll [rdriscoll@mosaicrm.com]
CC: Compliance [Compliance@politanmgmt.com]
Subject: RE: Mosaic - Masimo (MASI) - New Contact

Yes!

From: Ryan Driscoll <rdriscoll@mosaicrm.com>
Sent: Thursday, October 19, 2023 7:04 PM
To: Aaron Kapito <akapito@politanmgmt.com>
Cc: Compliance <Compliance@politanmgmt.com>
Subject: Mosaic - Masimo (MASI) - New Contact

Aaron - Would you like to schedule a call with the expert below? Thanks!

Redacted

Expert Perspective: Former

Retired, Retired (5/2023 - Present)

Territory Manager for Alternate Care, Great Lakes West, Masimo Corporation (6/2011 - 4/2023)

Expert Response:

1. *What were your responsibilities at Masimo Corporation?*

- *During the 12 years I was there, I was responsible for sales.*

2. *What products were you exposed to during your time at Masimo Corporation?*

- *Post Acute Care Division, anything used in the Home Care settings, Long Term Care settings, every oximetry product, co2, spot check hemoglobin.*

3. *Who did you report to? How many layers removed from the C-suite were you?*

- *Area Manager, 3 levels from CEO.*

4. *If applicable, how large of a P&L and/or annual sales were you responsible for during your time at Masimo Corporation?*

- *\$3.3 million*

5. *Are you still active in the industry? If so, please explain.*

- *Yes I still keep up to date with the industry with research.*

6. *On a scale of 1-5 (5 being the best), what is your ability to discuss what happened in 4Q22, 1Q23 and 2Q23?*

- *I left during the 2nd Quarter of 23', but I can speak to everything leading up to that point and what happened.*

Consulting Summary:

- Expert was Territory Manager for Alternate Care, Great Lakes West at Masimo Corporation, where they were responsible for sales. Expert reported to the Area Manager (3 levels from CEO).

- **BILLING NOTES: Hourly rate: 1 credit**

Availability in (GMT -5:00) Eastern Time (New York):

10/30/2023: 10:00 AM - 11:00 AM

10/30/2023: 11:00 AM - 12:00 PM

10/30/2023: 01:00 PM - 02:00 PM

10/31/2023: 10:00 AM - 11:00 AM

10/31/2023: 01:00 PM - 02:00 PM

Current Conflict Companies:

N/A

You can also [click here \[mosaicrm.secure.force.com\]](https://mosaicrm.secure.force.com) any time, to see all the experts proposed for this project.

Ryan Driscoll

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